

Public sector category ■ Stand - out ■ Highly commended ■ Commended

Organisation	Name of innovation	Originality	Rationale	Impact	Total	Description
BBC	General approach of in-house legal teams	9	9	9	27	It uses legal action and lobbying to pursue precedent - setting cases on how family court cases are reported; challenges and seeks to reform conditional fee agreements.
Kent County Council	Campaigning approach and working for external clients	8	8	8	24	One of the first local authority legal teams to offer advice outside its own organisation - now generating 25 per cent of its income externally, helped by a low blended hourly rate. Campaigning: peg-ging council tax increases to inflation for pensioners; resisting airport expansion plans.
West Yorkshire Police	Police National Legal Database	7	8	8	23	Formerly a detectives' training manual, PNLD has streamlined stand-ard offence wordings across police forces. A leading source of refereed case law and legislation analysis for the police, the Crown Prosecution Service and solicitors, its publicly available "Ask the Police" section has 700 FAQs.
Department for Constitutional Affairs (now Ministry of Justice)	Community Justice Centre, north Liverpool	8	7	7	22	A court with a uniquely empowered judge, around which all relevant services – criminal justice, social advice and support services – are gathered. It promotes local justice that involves the whole community and is the pilot of 12 other projects across England and Wales.
Shrewsbury & Atcham Borough Council	Trading account working and ethos for such a small team	6	8	7	21	A team of four punching above its weight by tendering for work from other councils. They do all legal work in-house and have a commend-ably proactive and deal-making attitude.
Transport for London	General approach of in-house legal team	7	7	7	21	The first public sector members of pro bono facilitator LawWorks, the team has gathered legal expertise to expedite major infrastructure projects and forged relationships with other leading transport authori-ties such as Singapore's Land Transport Authority.
Nuclear Decommissioning Authority	Effective, long-term legal purchasing	6	7	6	19	Maximises the pooling of nuclear legal expertise nationally and locally by getting its national panel law firms to train each other and to work with local firms in its remit to clean up the UK's civil nuclear legacy.
Office of Fair Trading	Reorganisation of legal function	6	6	7	19	This was a radical shake-up which saw the department bring all litiga-tion work in-house and place lawyers alongside policy staff to better manage risk.
Department of Trade and Industry	Re-orientating legal function	6	6	6	18	Introducing pro-active risk analysis and corporate reporting into a central government legal department.
Treasury Solicitors	General approach of in-house legal teams	6	6	6	18	The teams are recommended as good value for the UK government because of measures such as job-sharing, two way secondments with private practice and the use of IT in a commercial court trial.
Department of Health Commercial Directorate	Bringing efficiency into public procurement	7	5	6	18	The use of psychometric testing and role-playing to select lawyer and non-lawyer negotiators for a multibillion pound NHS elective surgery procurement. A UK first in public procurement.
Scottish Borders Council/Scottish Court Service/Lothian and Borders Police	Peebles Justice Centre	5	6	6	17	Three-way agreement to seize the opportunity presented by the closure of the local court to establish an integrated justice centre with the local authority, court, police and community justice teams in one place.